



# Getting to Quality Goals that Matter: Part 2

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*California Dementia Quality Healthcare Summit: Putting Tools and Resources into Practice*

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This presentation is a general summary that explains certain aspects of the Medicare Program, but is not a legal document. The official Medicare Program provisions are contained in the relevant laws, regulations, and rulings. Medicare policy changes frequently, and links to the source documents have been provided within the document for your reference

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No financial conflicts to disclose

# Size and Scope of CMS Responsibilities

- CMS is the largest purchaser of health care in the world.
- Combined, Medicare and Medicaid pay approximately one-third of national health expenditures (approx \$800B)
- CMS covers 100 million people through Medicare, Medicaid, the Children's Health Insurance Program; or roughly 1 in every 3 Americans.
- The Medicare program alone pays out over \$1.5 billion in benefit payments per day.
- Through various contractors, CMS processes over 1.2 billion fee-for-service claims and answers about 75 million inquiries annually.

# Delivery System Reform will result in better health outcomes for older adults

Historical state

Evolving future state

Public and Private sectors

## Key characteristics

- Producer-centered
- Incentives for volume
- Unsustainable
- Fragmented Care

## Systems and Policies

- Fee-For-Service Payment Systems

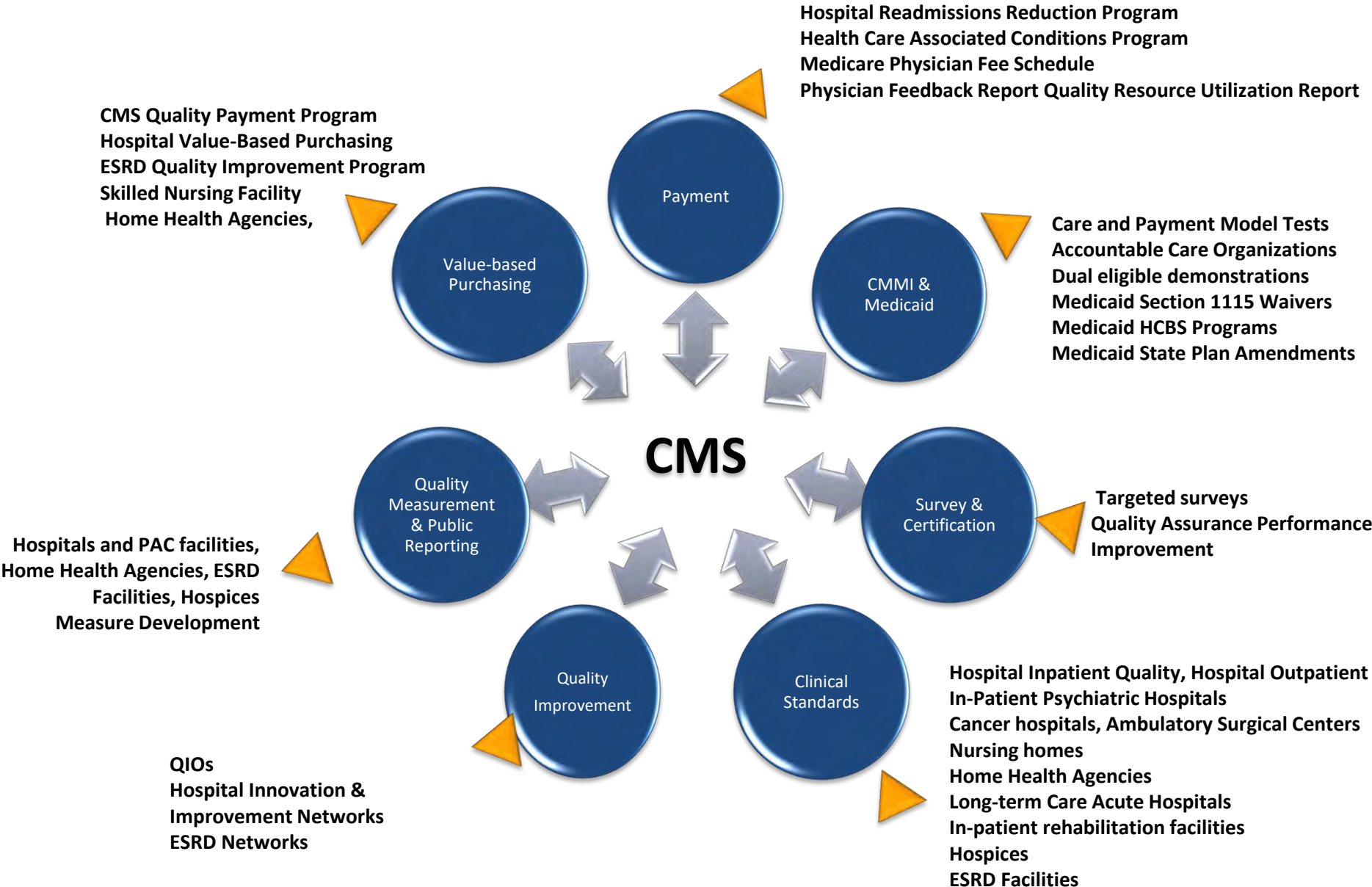
## Key characteristics

- Patient-centered
- Incentives for outcomes
- Sustainable
- Coordinated care

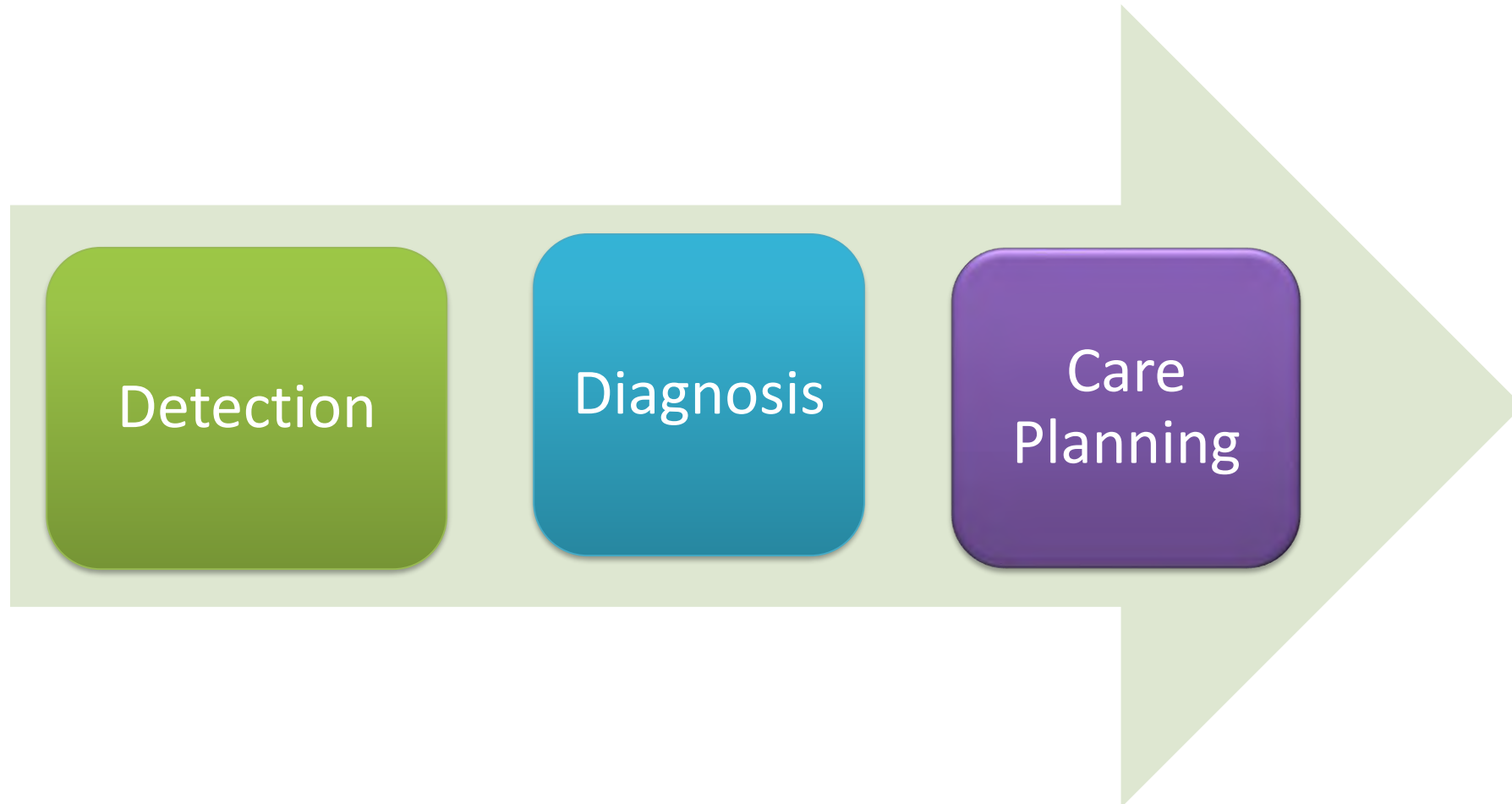
## Systems and Policies

- Value-based purchasing
- Accountable Care Organizations
- Episode-based payments
- Medical Homes
- Quality/cost transparency

# CMS Program Authorities



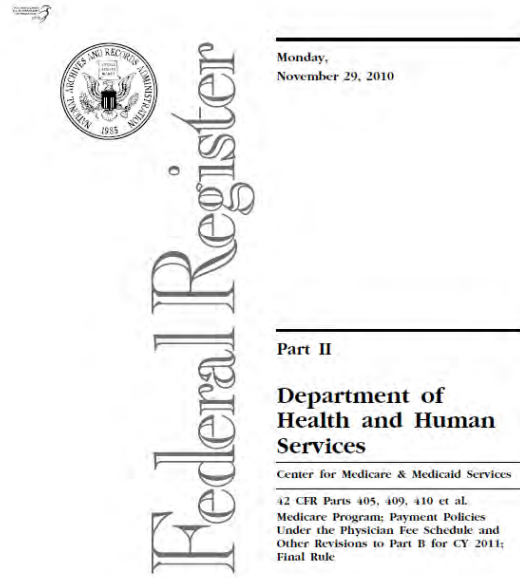
# Clinical Workflow in Caring for Persons with or at risk of Dementia



# Detection of Any Cognitive Impairment

## Statutorily required element of the AWW, added via rulemaking

Federal Register / Vol. 75, No. 228 / Monday, November 29, 2010 / Rules and Regulations



### **§ 410.15 Annual wellness visits providing Personalized Prevention Plan Services: Conditions for and limitations on coverage.**

(a) *Definitions.* For purposes of this section—

*Detection of any cognitive impairment* means assessment of an individual's cognitive function by direct observation, with due consideration of information obtained by way of patient report, concerns raised by family members, friends, caretakers or others.

- Summary of CMS response to comments:
  - No nationally recognized screening tool for detection of cognitive impairments at present time.
  - Clinicians can use best clinical judgment in the detection and diagnosis of cognitive impairments.
  - We will continue to actively monitor advancements in screening, collaborate with USPSTF, and
  - **We will consider revising this element if the evidence is sufficient and a standardized screening test becomes available.**

# The Preferred Road to Coverage

Provide adequate evidence that...

## Diagnostics

- ✓ The incremental information obtained by new diagnostic technology compared to alternatives
- ✓ Changes physician/clinician recommendations
- ✓ Resulting in changes in therapy
- ✓ That improve clinically meaningful health outcomes

## Therapeutics

- ✓ A treatment strategy using the new therapeutic technology compared to alternatives
- ✓ Leads to improved clinically meaningful health outcomes

**In Medicare beneficiaries**



## Procedure

## CMS Code

Annual wellness visit, first visit  
Annual wellness visit, subsequent visit<sup>a</sup>  
Welcome to Medicare exam<sup>a</sup>

HCPCS G0438 and G0439

HCPCS G042

Chronic care management<sup>a</sup>

CPT code 99490 – cannot be billed during same month as:  
Transitional Care Management – CPT 99495 and 99496  
Home Healthcare Supervision – HCPCS G0181  
Hospice Care Supervision – HCPCS G9182  
Certain ESRD services – CPT 90951-90970

Cognition and functional assessment using standardized instruments with development of recorded care plan for the patient with cognitive impairment<sup>b</sup>

HCPCS G0505 – cannot be billed with 90785 (Psych treatment complex interactive), 90791 (Psych diagnostic evaluation), 90792 (Psych diagnostic evaluation with medical services), 96103 (Psych testing administered by computer), 96120 (Neuropsych test administered w/computer), 96127 (Brief emotional/behavioral assessment), 99201- 99215 (Office/outpatient visits new patient), 99324-99337 (Domiciliary/rest home visits new patient), 99341-99350 (Home visits new patient), 99366-99368 (Team conference with patient by health care professional), 99497 (Advanced care plan 30 minutes), 99498 (Advanced care plan additional 30 minutes)

Care transitions<sup>b</sup>

CPT Code 99495 – communication with the patient or caregiver within two business days of discharge. This can be done by phone, e-mail, or in person. It involves medical decision making of at least **moderate** complexity and a face-to-face visit within **14** days of discharge  
CPT Code 99496 – communication with the patient or caregiver within two business days of discharge. This can be done by phone, e-mail, or in person. It involves medical decision making of **high** complexity and a face-to-face visit within **seven** days of discharge

Advanced care planning<sup>b</sup>

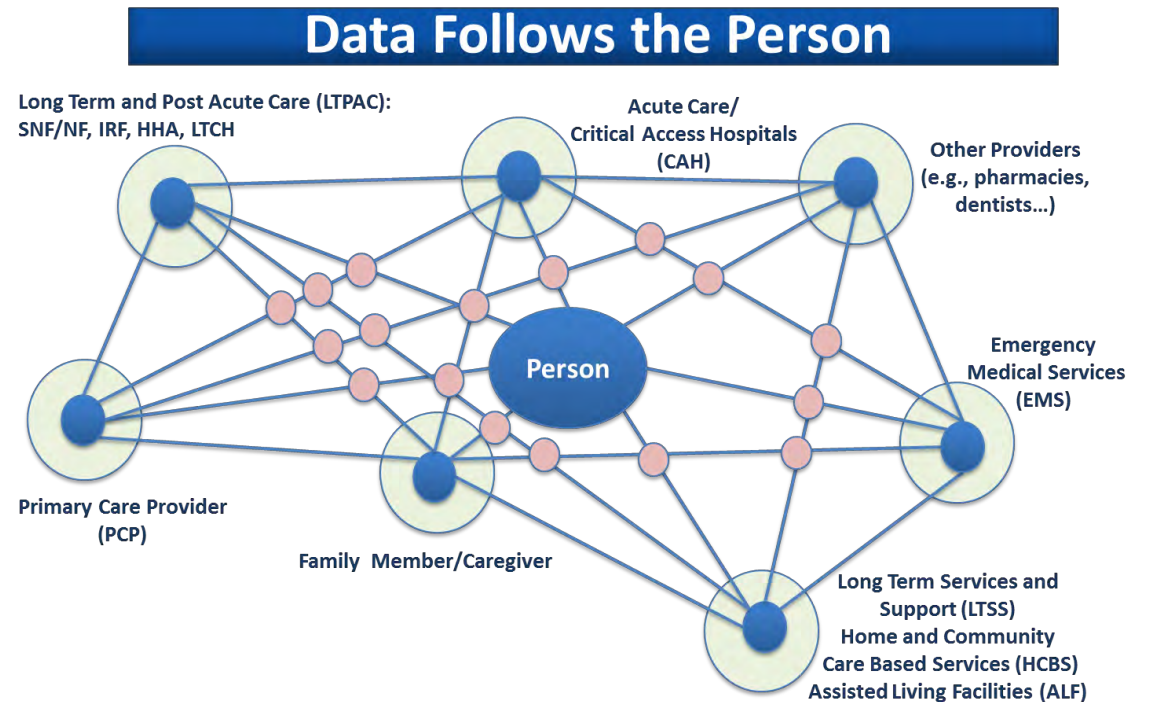
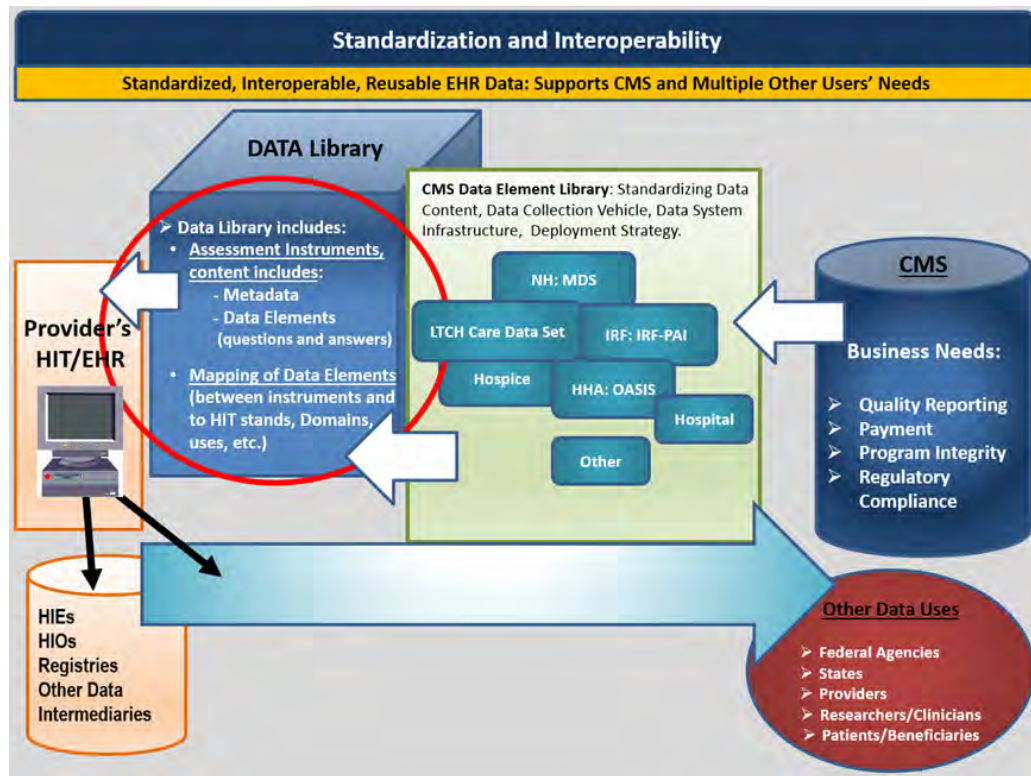
CPT code 99497 for the first 30 minutes, and 99498 for each additional 30 minutes

# Dementia eCQMs

- Measures developed based on CMS request to examine evidence base and measurement gaps to develop de novo eCQMs related to dementia care
- Worked with CMS leadership, experts from the Veteran's Administration and the Alzheimer's Association to develop two measures intended to address quality of care for patients at risk of or who have cognitive impairment
  1. Cognitive Impairment Assessment Among Older Adults (75 years and older) – *CI Assessment*
  2. Documentation of a Health Care Partner for Patients with Dementia or Mild Cognitive Impairment – *Health Care Partner*

# The CMS Data Element Library

## Improving Medicare Post-Acute Care Transformation (IMPACT) Act of 2014



QUESTION: What are the critical data elements for cognition?

# Improving Medicare Post-Acute Care Transformation (IMPACT) Act of 2014

Bill passed on September 18, 2014, and signed into law October 6, 2014

**The Act requires the submission of standardized patient assessment data elements by:**

- Long-Term Care Hospitals (LTCHs): LCDS
- Skilled Nursing Facilities (SNFs): MDS
- Home Health Agencies (HHAs): OASIS
- Inpatient Rehabilitation Facilities (IRFs): IRF-PAI

**The Act specifies that data “... be standardized and interoperable so as to allow for the exchange of such data among such post-acute care providers and other providers and the use by such providers of such data that has been so exchanged, including by using common standards and definitions in order to provide access to longitudinal information for such providers to facilitate coordinated care and improved Medicare beneficiary outcomes...”.**

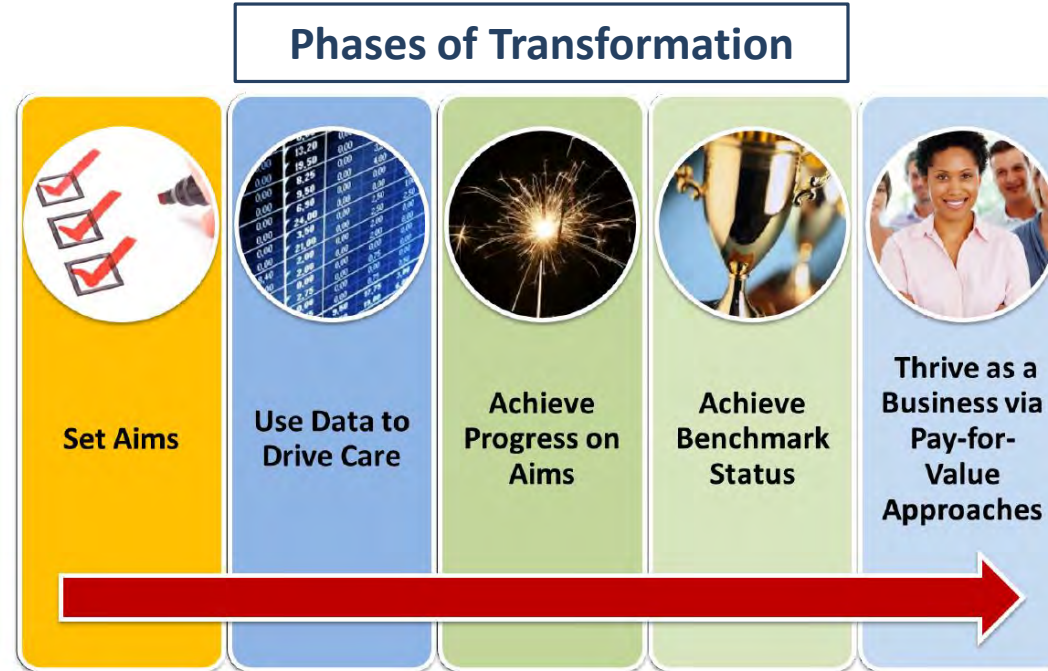
[Improving Medicare Post-Acute Care Transformation \(IMPACT\) Act of 2014](#)

# Transforming Clinical Practice Initiative is designed to help clinicians achieve large-scale health transformation

- The model will support over **140,000 clinician practices** over the next four years to **improve on quality and enter alternative payment models**
- Two network systems will be created

1) **29 Practice Transformation Networks:** peer-based learning networks designed to coach, mentor, and assist

2) **10 Support and Alignment Networks:** provides a system for workforce development utilizing professional associations and public-private partnerships



# Clinical Practice Leaders Have Already Charted the Pathway to Practice Transformation

Traditional Approach	Transformed Practice
Patient's chief complaints or reasons for visit determines care.	We systematically assess all our patients' health needs to plan care.
Care is determined by today's problem and time available today.	Care is determined by a proactive plan to meet patient needs.
Care varies by scheduled time and memory/skill of the doctor.	Care is standardized according to evidence-based guidelines.
Patients are responsible for coordinating their own care.	A prepared team of professionals coordinates a patient's care.
Clinicians know they deliver high- quality care because they are well trained.	Clinicians know they deliver high- quality care because they measure it and make rapid changes to improve.
It is up to the patient to tell us what happened to them.	You can track tests, consults, and follow-up after the emergency department and hospital.

TCPI PTN WI: Mayo Clinic: Contact - Dr. Nilay Shah 507-266-5130, Diane Olson 507-293-5759, [shah.nilay@mayo.edu](mailto:shah.nilay@mayo.edu); [olson.diane9@mayo.edu](mailto:olson.diane9@mayo.edu)

# Question: Which of the Areas are most critical to you, and why?



## Promote Effective Communication & Coordination of Care

### Meaningful Measure Areas:

- Medication Management
- Admissions and Readmissions to Hospitals
- Transfer of Health Information and Interoperability



## Promote Effective Prevention & Treatment of Chronic Disease

### Meaningful Measure Areas:

- Preventive Care
- Management of Chronic Conditions
- Prevention, Treatment, and Management of Mental Health
- Prevention and Treatment of Opioid and Substance Use Disorders
- Risk Adjusted Mortality



## Work with Communities to Promote Best Practices of Healthy Living

### Meaningful Measure Areas:

- Equity of Care
- Community Engagement



## Make Care Affordable

### Meaningful Measure Areas:

- Appropriate Use of Healthcare
- Patient-focused Episode of Care
- Risk Adjusted Total Cost of Care



## Make Care Safer by Reducing Harm Caused in the Delivery of Care

### Meaningful Measure Areas:

- Healthcare-associated Infections
- Preventable Healthcare Harm

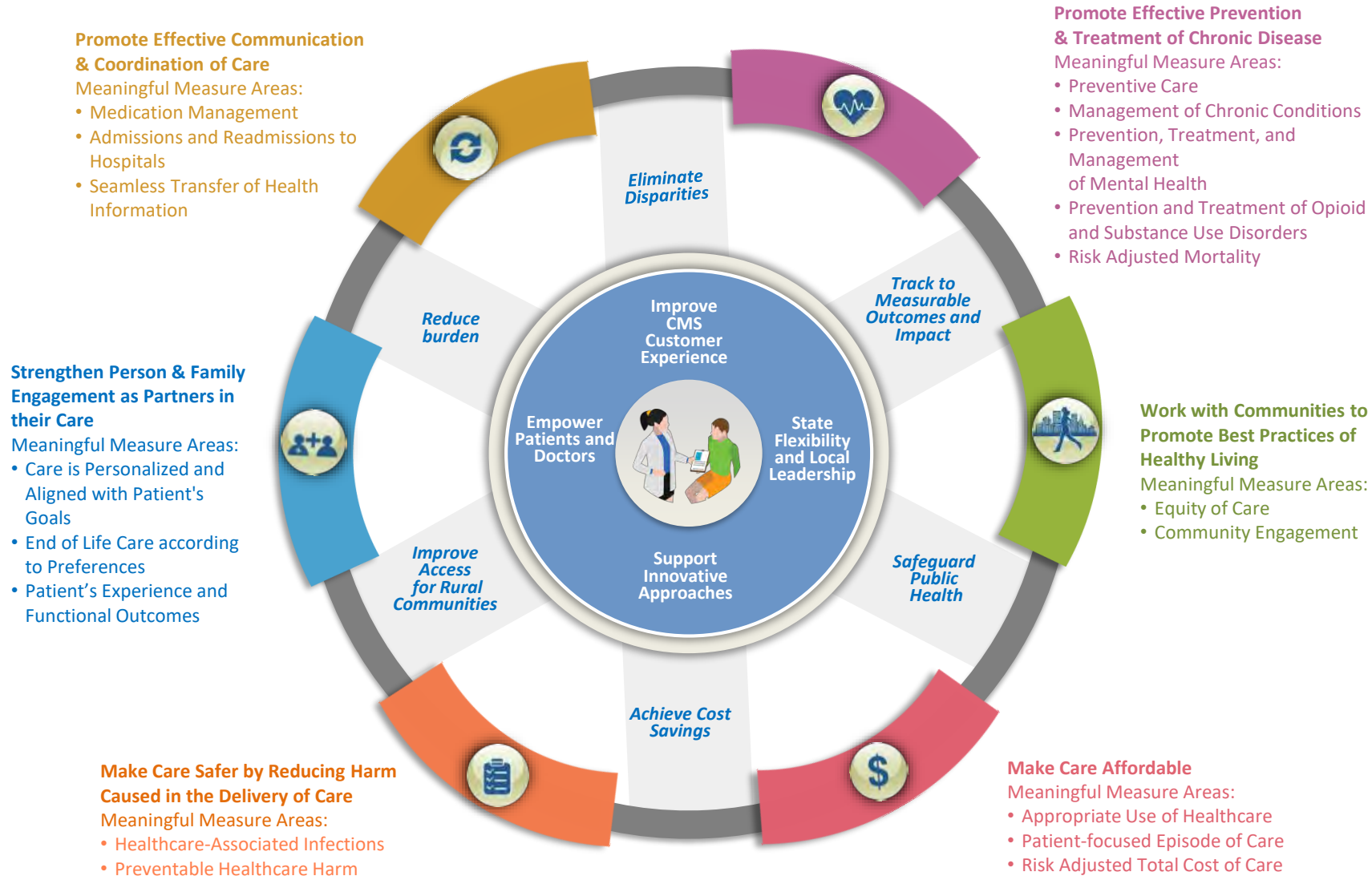


## Strengthen Person & Family Engagement as Partners in their Care

### Meaningful Measure Areas:

- Care is Personalized and Aligned with Patient's Goals
- End of Life Care according to Preferences
- Patient's Experience of Care
- Patient Functional Status

# Meaningful Measures

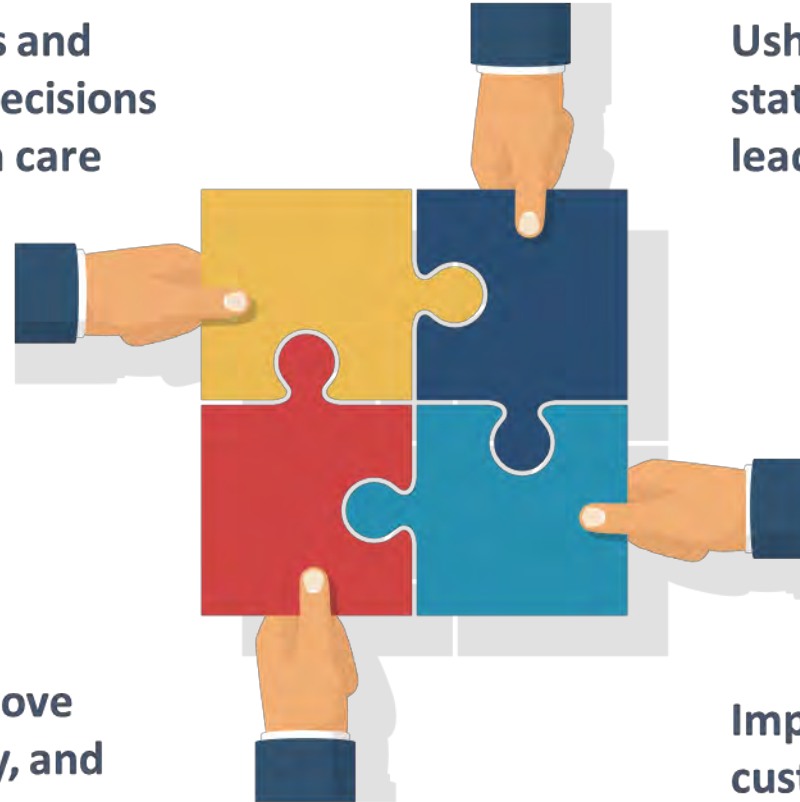




# A New Approach to Meaningful Outcomes

**Empower patients and doctors to make decisions about their health care**

**Usher in a new era of state flexibility and local leadership**



**Support innovative approaches to improve quality, accessibility, and affordability**

**Improve the CMS customer experience**

# Meaningful Measures Objectives

**Meaningful Measures focus everyone's efforts on the same quality areas and lend specificity, which can help identify measures that:**

- Address high-impact measure areas that safeguard public health
- Are patient-centered and meaningful to patients, clinicians and providers
- Are outcome-based where possible
- Fulfill requirements in programs' statutes
- Minimize level of burden for providers
- Identify significant opportunity for improvement
- Address measure needs for population based payment through alternative payment models
- Align across programs and/or with other payers

# Meaningful Measures Framework

## Meaningful Measure Areas Achieve:

- ✓ High quality healthcare
- ✓ Meaningful outcomes for patients

Criteria meaningful for patients and actionable for providers

### Draws on measure work by:

- Health Care Payment Learning and Action Network
- National Quality Forum – *High Impact Outcomes*
- National Academies of Medicine – *IOM Vital Signs Core Metrics*

### Includes perspectives from experts and external stakeholders:

- Core Quality Measures Collaborative
- Agency for Healthcare Research and Quality
- Many other external stakeholders

Quality Measures



# Meaningful Measures



## ● Promote Effective Communication & Coordination of Care

### Meaningful Measure Areas:

- Medication Management
- Admissions and Readmissions to Hospitals
- Transfer of Health Information and Interoperability

## ● Promote Effective Prevention & Treatment of Chronic Disease

### Meaningful Measure Areas:

- Preventive Care
- Management of Chronic Conditions
- Prevention, Treatment, and Management of Mental Health
- Prevention and Treatment of Opioid and Substance Use Disorders
- Risk Adjusted Mortality

## ● Work with Communities to Promote Best Practices of Healthy Living

### Meaningful Measure Areas:

- Equity of Care
- Community Engagement

## ● Make Care Affordable

### Meaningful Measure Areas:

- Appropriate Use of Healthcare
- Patient-focused Episode of Care
- Risk Adjusted Total Cost of Care

## ● Make Care Safer by Reducing Harm Caused in the Delivery of Care

### Meaningful Measure Areas:

- Healthcare-associated Infections
- Preventable Healthcare Harm

## ● Strengthen Person & Family Engagement as Partners in their Care

### Meaningful Measure Areas:

- Care is Personalized and Aligned with Patient's Goals
- End of Life Care according to Preferences
- Patient's Experience of Care
- Patient Reported Functional Outcomes

# Strengthen Person & Family Engagement as Partners in their Care (1 of 2)



## Person- and Family-Centered Care



Care is Personalized and Aligned with Patient's Goals

End of Life Care according to Preferences

Patient's Experience of Care

Patient Reported Functional Outcomes

Meaningful Measure Areas

## Descriptions

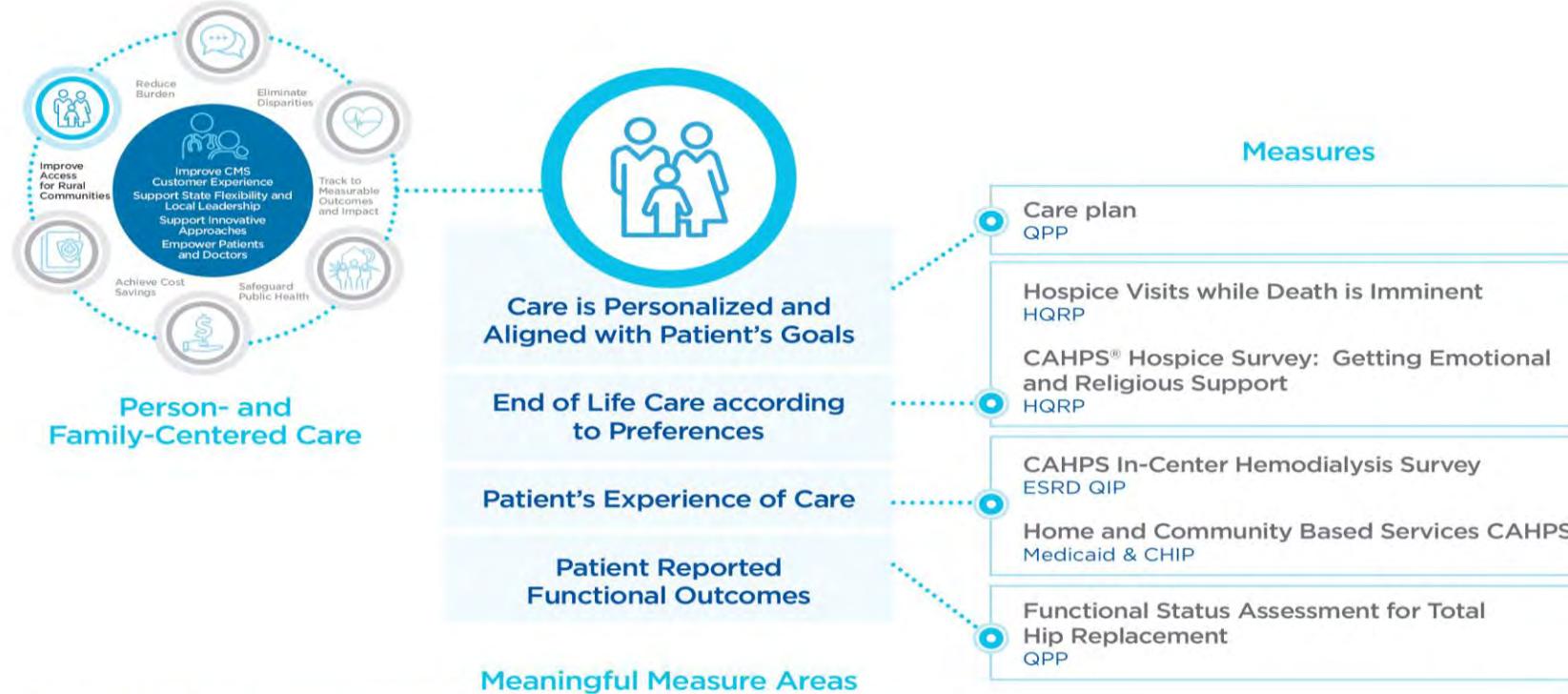
"An alternative approach to better care focuses on [patient goals]...researchers have been using goal-attainment scaling for decades to measure the effect of treatment for conditions such as dementia and for comprehensive geriatric assessments.<sup>3</sup>" Ensure the care delivered is in concert with individuals' goals, aligned with the care plan co-created with their doctor and evidenced by people making informed decisions about their care.

Fewer than 50% of even severely or terminally ill patients have an advance directive in their medical record.<sup>4</sup> Ensure that care delivered at the end of life is in concert with patient/family preferences, which includes knowing those desires and providing aligned care and services.

Recent average positive reports of healthcare experiences showed variation across a range of factors, for example, from 52% for 'Care transitions' to 87% for 'Discharge information.'<sup>5</sup> Actively engage patients in reporting their experiences including satisfaction with care and staff, and community inclusion.

With total knee replacement among the top five most frequent inpatient procedures, more than 50% of inpatients are being discharged home.<sup>6</sup> Improve or maintain patients' quality of life by addressing physical functioning that affects their ability to undertake daily activities most important to them.

# Strengthen Person & Family Engagement as Partners in their Care (2 of 2)



## Programs Using Illustrative Measures

- Quality Payment Program (QPP)
- Hospice Quality Reporting Program (HQRP)
- End-Stage Renal Disease Quality Incentive Program (ESRD QIP)
- Inpatient Rehabilitation Facility Quality Reporting Program (IRF QRP)
- Skilled Nursing Facility Quality Reporting Program (SNF QRP)
- Long-Term Care Hospital Quality Reporting Program (LTCH QRP)
- Medicaid and CHIP (Medicaid & CHIP)
- Home Health Quality Reporting Program (HH QRP)

# Promote Effective Communication & Coordination of Care (1 of 2)



Effective Communication and Care Coordination



Medication Management

Admissions and Readmissions to Hospitals

Transfer of Health Information and Interoperability

Meaningful Measure Areas

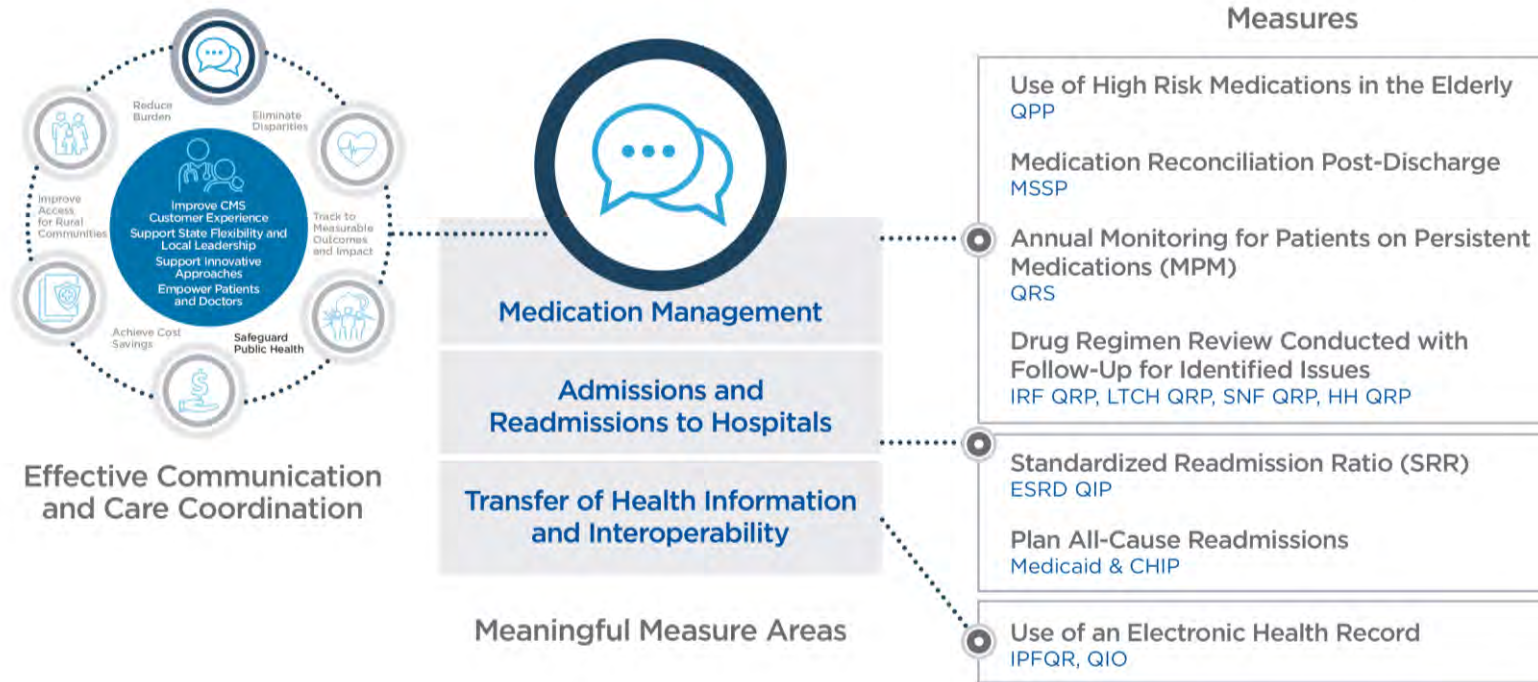
## Descriptions

Annual health care costs in the U.S. from Adverse Drug Events (ADEs) are estimated at \$3.5 billion, resulting in 7,000 deaths annually.<sup>7</sup> Avoid medication errors, drug interactions, and negative side effects by reconciling and tailoring prescriptions to meet the patient's care needs.

Nearly 1 in 5 Medicare fee-for-service hospital discharges have previously resulted in a readmission within 30 days,<sup>8</sup> accounting for more than \$17 billion in avoidable Medicare expenditures.<sup>9</sup> Prevent unplanned admissions and readmissions to the hospital; unplanned admissions and readmissions have negative impacts on patients, caregivers, and clinical resources, and can be prevented with effective care coordination and communication.

Fewer than 10% of physicians have fully functional electronic medical record/electronic health record (EMR/EHR) systems.<sup>10</sup> Promote interoperability to ensure current and useful information follows the patient and is available across every setting and at each healthcare interaction.

# Promote Effective Communication & Coordination of Care (2 of 2)



## Programs Using Illustrative Measures

Quality Payment Program (QPP)  
 Medicare Shared Savings Program (MSSP)  
 Health Insurance Marketplace Quality Rating System (QRS)  
 Inpatient Rehabilitation Facility Quality Reporting Program (IRF QRP)  
 Skilled Nursing Facility Quality Reporting Program (SNF QRP)  
 Long-Term Care Hospital Quality Reporting Program (LTCH QRP)

Home Health Quality Reporting Program (HH QRP)  
 End-Stage Renal Disease Quality Incentive Program (ESRD QIP)  
 Medicaid and CHIP (Medicaid & CHIP)  
 Inpatient Psychiatric Facility Quality Reporting (IPFQR) Program  
 Quality Improvement Organization (QIO)



# Promote Effective Prevention & Treatment of Chronic Disease (1 of 2)



Prevention and Treatment of Chronic Disease



Meaningful Measure Areas

## Descriptions

Many screening rates, like those for breast (72%), cervical (83%), and colorectal (59%) cancers are below desired levels and reflect disparities across ethnicity/race.<sup>11</sup> Prevent diseases by providing immunizations and evidence-based screenings, and meriting healthy life style behaviors and addressing maternal and child health.

People with multiple chronic conditions account for 93% of total Medicare spending.<sup>12</sup> Promote effective management of chronic conditions, particularly for those with multiple chronic conditions.

Annually, 1 in 5 or 43.8 million adults in the U.S. experience mental illness.<sup>13</sup> Diagnosis, prevention and treatment of depression and effective management of mental disorders (e.g., schizophrenia, bipolar disorder), and dementia (e.g., Alzheimer's disease) with emphasis on effective integration with primary care.

Annually, 3 out of 5 drug overdose deaths involve an opioid,<sup>14</sup> resulting in over \$72 billion in medical costs.<sup>15</sup> Ensure screening for and treatment of substance use disorders, including those co-occurring with mental health disorders.

Heart disease, cancer, and chronic lower respiratory diseases are among the leading causes for death.<sup>16</sup> Reduce mortality rate for patients in all healthcare settings.

# Promote Effective Prevention & Treatment of Chronic Disease (2 of 2)



## Prevention and Treatment of Chronic Disease



## Meaningful Measure Areas

## Measures

Influenza Immunization Received for Current Flu Season  
HH QRP

Timeliness of Prenatal Care (PPC)  
Medicaid & CHIP

Well-Child Visits in the First 15 Months of Life (6 or More Visits)  
Medicaid & CHIP

Osteoporosis Management in Women Who Had a Fracture  
QPP

Hemoglobin A1c Test for Pediatric Patients (eCQM)  
Medicaid & CHIP

Follow-up after Hospitalization for Mental Illness  
IPFQR

Alcohol Use Screening  
IPFQR

Use of Opioids at High Dosage  
Medicaid & CHIP

Hospital 30-Day, All Cause, Risk-Standardized Mortality Rate (RSMR) Following Heart Failure (HF) Hospitalization  
HVBP

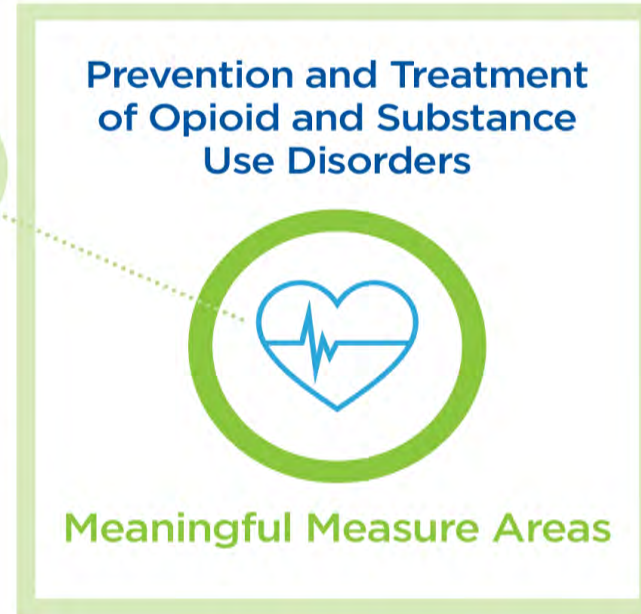
## Programs Using Illustrative Measures

Quality Payment Program (QPP)  
Home Health Quality Reporting Program (HH QRP)  
Medicaid and CHIP (Medicaid & CHIP)  
Inpatient Psychiatric Facility Quality Reporting (IPFQR) Program  
Hospital Value-Based Purchasing (HVBP) Program

# Promote Effective Prevention & Treatment of Chronic Disease – Example



Prevention and Treatment of Chronic Disease



## Measures

- Alcohol Use Screening  
Inpatient Psychiatric Facility Quality Reporting Program
- Use of Opioids at High Dosage  
Medicaid & CHIP

# Where to Find Meaningful Measures

The screenshot displays the CMS Measures Inventory Tool interface. At the top, the logo for CMS (Centers for Medicare & Medicaid Services) is visible, along with the text "CMS Measures Inventory Tool" and "Centers for Medicare & Medicaid Services". A navigation bar includes "MEASURE INVENTORY" (highlighted), "MEASURE STATUS BY PROGRAM", and "MEASURE COMPARISON". A search bar contains the text "Enter keywords or ID to search the measures inventory" and a search button. Below the search bar, there are "TABLE CONTROLS" including "Show/Hide Columns" and "Export Excel File". The main content area shows "2,301 MEASURE RESULTS" and "4,911 MEASURE PROGRAM RESULTS". A filter sidebar on the left lists "Programs", "Current Status", "Measure Groups", and "Development Stage". The main table displays a list of measures. The first row is highlighted and contains the following information: "Add to Measure Comparison" (checkbox), "Diabetic Retinopathy: Communication with the Physician Managing Ongoing Diabetes Care", "NQF Endorsement Status" (Endorsed), "NQF ID" (0089), and "Programs" (Medicare and Medicaid Electronic Health Record Incentive Program for Eligible Professionals (No Status), Merit-Based Incentive). A red box highlights the "Meaningful Measure" column header and the text "Transfer of Health Information and Interoperability" in the "Programs" column.

**TABLE CONTROLS** Show/Hide Columns Export Excel File

**2,301 MEASURE RESULTS** | Show 10 rows  
4,911 MEASURE PROGRAM RESULTS  
Measure Content Last Updated: 2017-12-30

**FILTERS**

- + Programs
- + Current Status
- + Measure Groups
- + Development Stage

Add to Measure Comparison	Measure Title	NQF Endorsement Status	NQF ID	Programs
<input type="checkbox"/>	Diabetic Retinopathy: Communication with the Physician Managing Ongoing Diabetes Care	Endorsed	0089	• Medicare and Medicaid Electronic Health Record Incentive Program for Eligible Professionals (No Status) • Merit-Based Incentive

**Meaningful Measure**  
Transfer of Health Information and Interoperability

CMS Measures Inventory Tool: <https://www.cms.cmit.gov>

# Meaningful Measures Website

Go to:

<https://www.cms.gov/Medicare/Quality-Initiatives-Patient-Assessment-Instruments/QualityInitiativesGenInfo/CMS-Quality-Strategy.html>

Give us your feedback!

[MeaningfulMeasuresQA@cms.hhs.gov](mailto:MeaningfulMeasuresQA@cms.hhs.gov)

The screenshot shows the 'Meaningful Measures Framework' page. At the top, there is a header with the title 'Meaningful Measures Framework' and a sub-header 'CMS's new comprehensive initiative "Meaningful Measures" was launched in 2017 and identifies high priority areas for quality measurement and improvement. Its purpose is to improve outcomes for patients, their families and providers while also reducing burden on clinicians and providers.' To the right of the text is a photograph of a doctor examining a patient's face.

Below the header, there are two main content areas. On the left, under the heading 'Cross Cutting Connections', there is a list of eight principles for identifying measures that:

1. Address high impact measure areas that safeguard public health
2. Patient-centered and meaningful to patients
3. Outcome-based where possible
4. Fulfill requirements in programs' statutes
5. Minimize level of burden for providers
6. Significant opportunity for improvement
7. Address measure needs for population based payment through alternative payment models
8. Align across programs and/or with other payers (Medicaid, commercial payers)

Below the list is a quote from Administrator Seema Verma: "At CMS, our overall vision is to reinvent the agency to put patients first. We want to partner with patients, providers, payers, and others to achieve this goal. We aim to be responsive to the needs of those we serve." Below the quote is her name and title: Administrator Seema Verma, Center for Medicare and Medicaid Services.

On the right side of the page, under the heading 'Featured video', there is a video player for 'Patients Over Paperwork'. A message above the video states: "It is recommended to view the video below with Flash disabled in Chrome, Firefox, or Internet Explorer 11 browsers, due to known usability issues with other browsers." Below the video player is a 'View more videos' button and a note: "YouTube requires JavaScript to view videos. You can't read the video caption if Adobe Flash Player is which the video."

# Question: Which of the Areas are most critical to you, and why?



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## Work with Communities to Promote Best Practices of Healthy Living

### Meaningful Measure Areas:

- Equity of Care
- Community Engagement



## Make Care Affordable

### Meaningful Measure Areas:

- Appropriate Use of Healthcare
- Patient-focused Episode of Care
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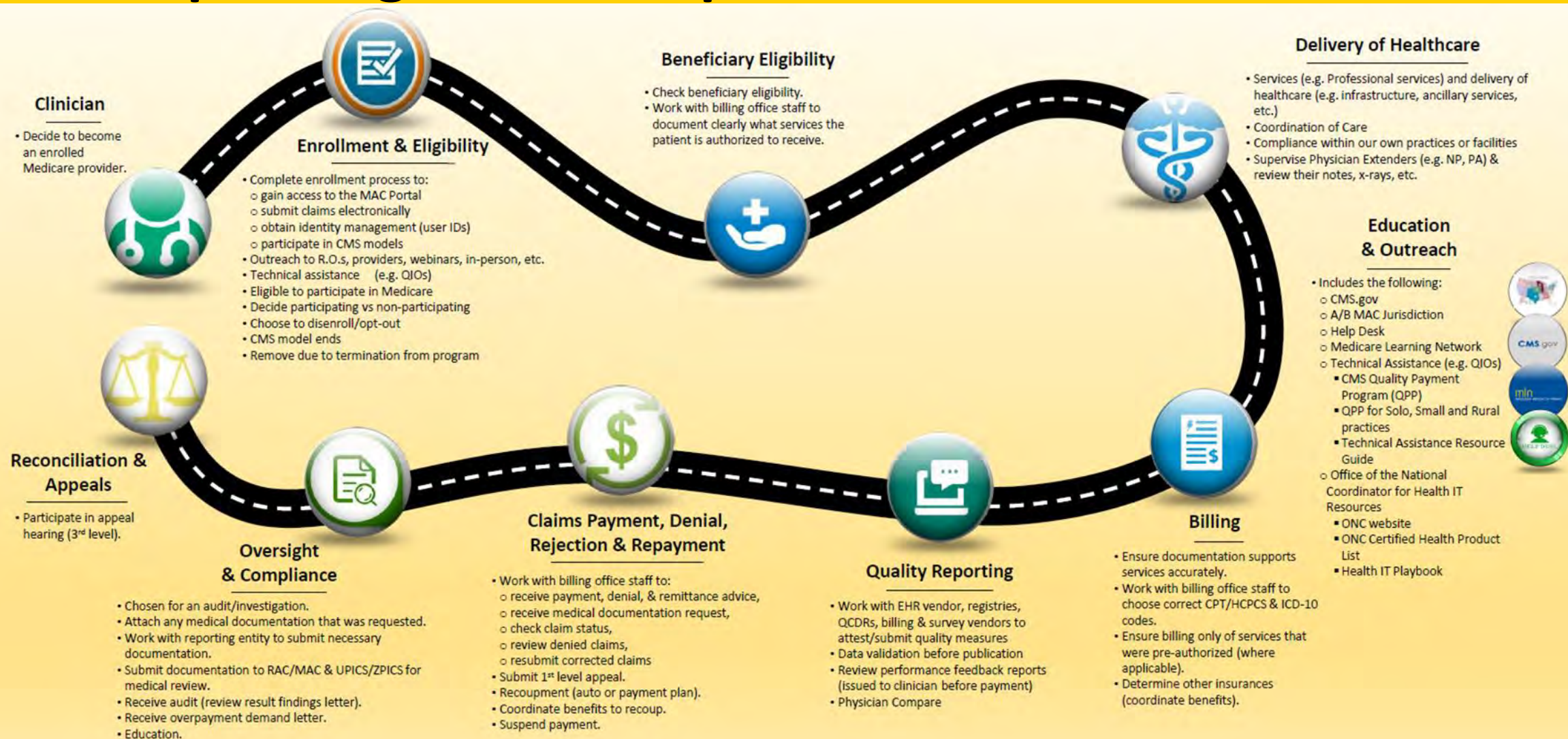


## Strengthen Person & Family Engagement as Partners in their Care

### Meaningful Measure Areas:

- Care is Personalized and Aligned with Patient's Goals
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- Patient Functional Status

# Patients Over Paperwork - CMS is moving the needle and removing regulatory obstacles that get in the way of providers spending time with patients and consumers



**Thank you!**

Contact

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